

Mining CSI

Local Economic Developments by Mines

Volume 22 • 2019



NDAVHE MAREDA

Chairman of
Makole Group

Investing In African
Mining Indaba 2019
Celebrates 25 Years



INVESTING IN
AFRICAN
MINING
INDABA

4-7 Feb 2019 | Cape Town, South Africa



ALSO IN THIS ISSUE:

SIBANYE-STILLWATER – Invests in Youth Entrepreneurship Beneficiation

MINERALS COUNCIL SA – Creates Urban Agriculture Employment

NORTHAM BOOYSENDAL – Launches Electrification Project at Matsosho Village

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DMR MINISTER – Gwede Mantashe Launches Canyon Mine in Bronkhorstspuit

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One of the major challenges of SLPs and IPDs is coordination between mines, local municipalities and the communities.

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Com Consulting can assist with the development of Mega LED projects in the local municipal areas, funded by mining companies. The projects are in most instances incorporated in the existing project plans in the Integrated Development Plans for the various municipalities, as well as plans from the DMR. These areas are based on mining company Social & Labour Plans.

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25 Years Celebration of Investing in African Mining Indaba

The year 2019 marks the celebration of 25 years of Investing in African Mining Indaba which was first incepted in 1994. That was the year South Africa transitioned from an apartheid government to become a democratic state with the first democratically elected president, Nelson Mandela after spending 27 years of his life in prison.

The event for this year is promising to be the best we have had in the past years, with organisers going beyond to make it very spectacular. Investing in African Mining Indaba has become the must attend event of the year in one's calendar and we hope it will continue to be the platform for the mining fraternity, business and government in the next 25 years. To this end, the South African government must be commended and especially city of Cape Town for having been the best host for the quarter of a century since the advent of democracy in South Africa.

With the election of President Cyril Ramaphosa as South Africa's President, one can only feel the new added energy as he is mostly liked by the mining and the business community including the newly named Chamber of Mines, which is known as Minerals Council of South Africa. The Minister of Mineral Resources, Gwede Mantashe has also managed to finalize the third generation Mining Charter which has now created certainty in policies. The markets will react favourable and hopefully attract more investments in the country and Africa as a whole.

This issue is packed with many dynamic mining community projects which demonstrates the partnerships between the mining companies and their communities who should benefit more from the Social and Labour Plans (SLP's) of the mines. Over the years Mining CSI has brought our readers many projects done by mines within their communities and the benefits they get. This has been done whilst also trying to highlight the challenges experienced in the sector.

Mining CSI also celebrates 10 years since the first Magazine was published in 2008, view all covers on page 32 of this issue. We are proud to have achieved this milestone, and this could not have been possible without the support of our partners, stakeholders and all our readers. A special mention to all the mining companies who support the production of this publication on a quarterly bases and we look forward to more support. Minerals Council South Africa and the Department of Mineral Resources are our institutional partners who together with the Presidency distribute the magazines to many more stakeholders.

Furthermore, as Mining CSI team we would like to take this opportunity to thank Investing in African Mining Indaba and its team for the partnership we cemented 6 years ago. This relationship has helped the publication to grow in a sustainable manner and still going stronger, and we hope to be there for the next 25 years as a reliable partner.

Happy 25 years to Investing in African Mining Indaba and the team and we wish you all the best for the coming 25 years, so you can celebrate half a century of existence as you have in the last quarter of a century.

Enjoy the read!!

Moses Sibiyi

Managing Editor



MiningCSI

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*Ndavhe Mareda, Chairman of
Makole Group*

South Africa's energy transition **must be carefully planned** – Makole Group's view on proposed draft IRP

“Reliable, cost-effective electricity is vital not only to improving people's lives but to the economy's ability to attract investment and create jobs. Our Integrated Resource Plan must be carefully calibrated to ensure that energy security is not compromised,” says Black Royalty Minerals CEO Ndavhe Mareda. “In particular, a rapid and aggressive transition away from coal will put the entire economy at risk. We need to strike the right balance.”

Mareda argues that South Africa's current draft Integrated Resource Plan is too ambitious and that attempts to meet the targets will have serious consequences.

It is important to recognise that coal provides 76 percent of South Africa's energy at present, and the

country is still investing large amounts of money in new coal-generation. In addition, the country has large reserves of coal. It is thus important that the nation gets a proper return on its investment in this technology.

At the same time, the coal industry employs some 82 000 people earning more than R22 billion, and it supports economic activity related to its value chain valued at R61 billion.

“It is vital that we plan carefully to ensure that new jobs are created to counterbalance those that are lost, and that the economic contribution of the coal value chain is replaced. It is also very important to consider affordability - if electricity is too expensive, it will deter investment and will also impact the poor,” he points out.

One also needs to recognise that South Africa currently lacks a significant domestic renewable technology sector, and thus its capacity to provide significant numbers of new jobs is non-existent. In addition, a high reliance on imported technology and skills will reduce the multiplier effect the industry will have on the economy as a whole.

The truth is that while renewable energy is making huge strides, it is not yet ready to provide the all-important base power that any economy depends on. It is subject to the vagaries of unpredictable weather patterns, which means that energy generation will usually not coincide with energy demand. Energy storage is thus critical but, at present, affordable mass energy storage remains a pipe dream.

The example of Germany is instructive. While it has been at the forefront of embracing and incorporating renewable energy into the power mix, it has experienced bumps in the road. The rapid transition to renewables led to the cost of electricity for households to almost double between 2000 and 2017. In addition, even though it has a reputation for pioneering renewables, coal continues to provide 40 percent of its power.

Another consequence of a badly planned energy transition is that it will discourage investment in coal mining. This in turn would affect not only the industry's ability to keep up supplies to South Africa's own growing fleet of coal-fired power stations, but also to supply coal to Asia's high-growth economies.

At the same time, says Mareda, the environmental consequences of coal must be faced up to. However, there are emerging technologies that attempt to mitigate many of the downsides. For example, Integrated Gasification Combined Cycle (IGCC) and Eutectic Freeze Crystallisation are leading technologies aimed at reducing the use of water, while carbon capture has become standard at many coal power stations globally to reduce emissions.

Again, the example of Germany is instructive: it has failed to meet its emission reduction targets despite



BLACK ROYALTY
MINERALS

its huge investment in renewables because it failed to monitor increases in other sectors, such as transport and manufacturing. Electricity generated by coal is not the only cause of carbon emissions.

At the same time, the coal industry employs some 82 000 people earning more than R22 billion, and it supports economic activity related to its value chain valued at R61 billion.

To summarise, Germany reduced its dependence on coal by only 10 percent, and it has a strong domestic renewable energy sector and invested hugely in the transition. Even so, the cost of electricity doubled. This is despite Germany's position as a global leader in the adoption of renewables and committing significant skills and billions of euros to their efforts. The draft Integrated Resource Plan 2018 proposes that South Africa reduces its dependence on coal by rather more (approximately 16 percent), but the country has neither local renewables know-how nor the ability to raise the capital sums needed. Compared to Germany, on a proportional basis South Africa's transition targets are very ambitious.

Mareda concludes: "We do need to make the transition, but it must be planned carefully in line with our socio-economic realities and goals. Specifically, we recommend that the current 2030 goals be pushed out to 2050. A gradual transition will give us the chance to realise a return on our investment in coal, build a strong local renewables sector, and manage the impact on the coal industry and the economy as a whole more effectively." ♦



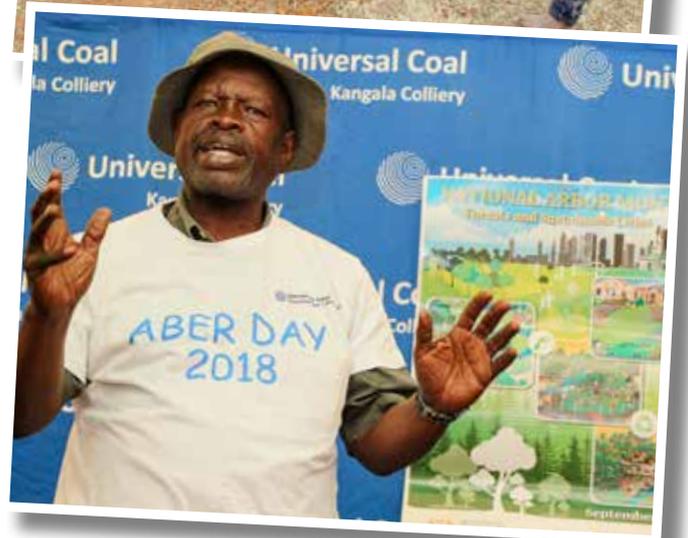
Universal Coal Spend *Arbor Week* with its Communities and

Planted 50 Trees.

National Arbor Day or Week as it is predominately known in South Africa is a time when South Africans of all ages are encouraged to celebrate the beauty and importance of trees. Companies and people from all aspects of the community are urged to get involved and thousands are educated and made aware of the benefits of the many different aspects of forestry. The young children are specifically encouraged to learn and explore the environment in which they are born in.

The South African government has been instrumental in promoting this week to ensure that more trees are planted than taken down. In order to sustain the environment in the identified areas of Delmas, an Environmental Management Program was organised to celebrate the first week of September. Different communities were involved with regards to environmental issues in their specific areas and how they can contribute to ensure a better living place for generations to come.

The Department of Environmental Affairs and Department of Social Development were instrumental in identifying the villages in partnership with Universal Coal



*Mr Buti Mabena and Mokgadi Mudau
from Universal Coal*

The young children are specifically encouraged to learn and explore the environment in which they are born in.

where there was a need of planting trees. The area of Ellof (Savannah) was identified as one of the Arbor Day beneficiaries. Workshops were then planned and hosted to encourage communities to plant and also teach them about the role trees play in the environment in which the people live and work.

Everyone was made to understand that this day brings with it different opportunities of learning, a day that one can celebrate in a personal way by planting a tree by themselves. It is an act of optimism and kindness, a labour of love and a commitment to stewardship. The community can enjoy the outdoors and or volunteer in a local tree-planting organization.

Universal Coal represented by Mokgadi Mudau, Universal Coal Environmental Coordinator, donated 50 trees, which were shared amongst the identified villages for planting. Communities were educated and made aware of the benefits and the importance of trees. All guests and attendees were treated to a feast after the day's celebrations. ♦



*Community members celebrating
Arbor Day with Universal Coal.*





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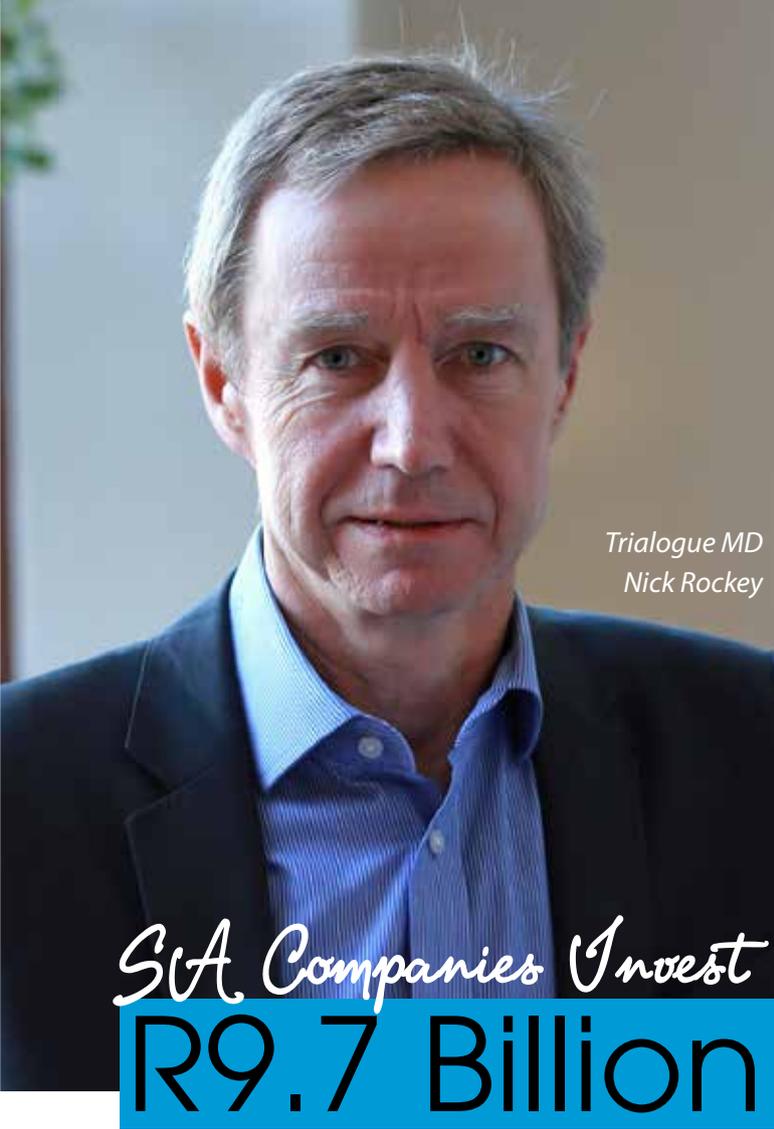
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*Trialogue MD
Nick Rockey*

S&A Companies Invest **R9.7 Billion** **in CSI**

Companies spent an estimated R9.7 billion on corporate social investment (CSI) in South Africa in 2018 – a 7% year-on-year increase in rand terms (2017: R9.1 billion) and, taking inflation into account, the first real increase in five years, according to CSI and sustainability consultancy Trialogue. The company launched the 21st edition of the annual Trialogue Business in Society Handbook in Johannesburg in November 2018.

The mining, financial and retail sectors together accounted for just under two-thirds (60%) of total CSI expenditure, with mining and quarrying alone contributing a quarter of total CSI spend. CSI spend remains concentrated among larger companies, says Trialogue MD Nick Rockey. “The top 100 companies (by CSI spend) invested R6.9 billion, or nearly three-quarters of the total CSI spend. Just 17 companies accounted for well over half of the total amount spent by the top 100 companies.” Nearly two-thirds of

companies surveyed by Trialogue reported an increase in their CSI spend in the 2018 financial year.

Education remained the most popular sector, supported by 92% of companies surveyed and receiving 44% of CSI expenditure. This was followed by investment in the social and community development sector (17% of CSI expenditure), health (9% of CSI expenditure) and food security and agriculture (9% of CSI expenditure) sectors.

Projects in urban and peri-urban areas received more support (57%) than those in rural areas (39%). Only 7% of the companies surveyed supported projects beyond South Africa, and these received less than 1% of total CSI spend. Developmental projects that operated in two or more provinces received the largest portion of CSI expenditure, followed by projects in Gauteng and the Western Cape.

Non-profit organisations (NPOs) remained the most popular channel through which companies directed their CSI, with 90% of corporates giving to NPOs in 2018. Half of total CSI spend was directed to NPOs. Corporate spend on government institutions such as schools, universities, hospitals and clinics increased to 27%.

The majority of companies (80%) had formal employee volunteer programmes. NPOs most liked fundraising and collection drives, which were offered by 81% of companies. Companies most commonly held four or more company-organised volunteering initiatives per year, while a fifth limited these initiatives to Mandela Day.

Projects in urban and peri-urban areas received more support (57%) than those in rural areas (39%).

“After two decades of tracking CSI, the Handbook continues to underscore – with greater emphasis each year – the crucial need to work together, across sectors, to enhance the impact and sustainability of developmental initiatives,” says editor Zyaan Davids Anter.

The Trialogue Business in Society Handbook 2018 can be freely downloaded from the Trialogue website: <https://trialogue.co.za/publications/> ♦

AngloGold Ashanti hands over an agricultural project to the community of Matlosana



Cindy Mogotsi, Vice President Sustainability officially cuts the ribbon at the handover of the Matlosana Agricultural Project on the banks of the Vaal River in Orkney. With her is Ruth Setlhong, project coordinator for Local Economic Development at the Matlosana Local Municipality; Phumudzo Nethwadzi, Deputy Director Environmental at the North West Department of Mineral Resources, Maxwell Bolani, Manager Local Economic Development at AngloGold Ashanti, members of the Future Forum and project beneficiaries.

Poverty and unemployment are among the many major social issues that the South African government has been challenged with over the years. As a result, AngloGold Ashanti has been actively involved in assisting government to address these issues through various sustainable and income-generating projects that have been delivered in the Matlosana community.

As part of AngloGold Ashanti's commitment as outlined in its 2010-2014 Social and Labour Plan, which was amended as part of the Mineral and Petroleum Resources Development Act, Section 102, Regulation 44 process, the company identified a piece of land on the banks of the Vaal River in Orkney to establish the Matlosana Agricultural Project that was on 27 November 2018, officially handed over to two local agricultural cooperatives consisting of sixteen beneficiaries.

Cindy Mogotsi, Vice President Sustainability said that the first person she would like to acknowledge was her former manager, Simeon Mighty Moloko – who had retired earlier in the year – as he was the anchor of the project and was passionate about uplifting the communities in which the company operates, as well as those from the major labour sending areas in the Eastern

Cape. "I am sure he would have loved to be here today to hand over this project."

"Agriculture for us as a company, is the cornerstone of the second economy. We acknowledge that mining is a high impact industry with environmental impacts. As part of our mitigation measures, agriculture is part of our means to offset and rehabilitate these environmental impacts brought about by mining and to meaningfully utilise available land towards supporting food security and job creation. We are excited to be handing over the project – but this does not mean that we are walking away, it simply means that we have empowered you to take advantage of a wonderful opportunity."

The project was carried out in collaboration with the local municipality and the Department of Mineral Resources (DMR), who is the regulator for the mining industry.

The beneficiaries received appropriate training and received their certificates for attending a course in competence in the unit standards NQF Level 1 for plant production from Ya Rona Temo, the implementing agent who had provided the training. In addition, AngloGold Ashanti handed over a vehicle for the beneficiaries to transport their produce to local markets and supermarkets,

such as the fresh produce market, MassMart, Overland, hypermarket, Choppies and Food Lovers Market, among others. Each beneficiary also received a new pair of overalls and gumboots, much to their delight.

Mogotsi said that like mining, agriculture is not a job for the faint-hearted because it is labour-intensive and was proud to see the youth involved in the project as there is a perception that the youth don't want to do farming or work hard. "Well done to you all. We truly believe that this project is sustainable, and if you can add even more value by processing and chopping the vegetables it can grow the project even further."

Mogotsi added that she was extremely proud of this project and of the beneficiaries, and the support that the company has received from the municipality, DMR and Future Forum. "The 26 hectares of land on which the project is operating, still belongs to AngloGold Ashanti and is being leased to the cooperatives at a zero leased amount."

David Nikani, Assistant Supervisor takes Cindy Mogotsi, Vice President Sustainability through the planting process in one of the four shade net structures that have been erected at the Matlosana Agricultural Project.



Ruth Setlhong, project coordinator for Local Economic Development at the Matlosana Local Municipality and Maxwell Bolani, Manager Local Economic Development; David Nikani, Assistant Supervisor of one of the project's cooperatives and Lebogang Nkadimeng, Governance Manager in one of the shade nets that has been planted with spinach.

AngloGold Ashanti does not carry out these community development projects on its own – they are done hand-in-hand with the Future Forum that consists of the mines' four organised labour unions, AMCU, NUM, Solidarity and UASA. Themba Gopane who represented the Future Forum provided a message of support: "It is good that this project can assist with poverty relief and create job opportunities for the communities here in Matlosana.

The DMR accepted the project from AngloGold Ashanti and speaking on its behalf was Phumudzo Nethwadzi, Deputy Director Environmental at the North West Department of Mineral Resources. "Our mandate is to regulate the mining industry and to ensure that the economic, social and environmental aspects are taken into consideration and to ensure that the SLPs are carried out – these are an integral part of the mining right, and tangible and valuable commitments and contributions made by mining companies in the area in which they operate are expected. On behalf of DMR, we want to extend

a word of appreciation to everyone involved. Part of our desire is to see this project as being fully sustainable over the long term".

Ruth Setlhong, project coordinator for Local Economic Development (LED) at the Matlosana Local Municipality said, "This farm started in 2014 when the municipality assisted with identifying the project and included it in the Integrated Development Plan and we were helped by the Department of Agriculture to assist with the technical aspects of farming. We will establish a community trust where the beneficiaries become the owners of the project, and we commit to continue to mentor them accordingly and to help grow the project. In conclusion, I have to thank AngloGold Ashanti and say to them that we are extremely grateful for what it is doing in our community."

An emotional Nonkululeko Mavango, the Supervisor at the agri project said that they had been waiting for this day for a long time. "For this great opportunity I would like to

Maxwell Bolani, Manager Local Economic Development hands over the vehicle's keys to David Nikani, Assistant Supervisor and Nonkululeko Mavango, Supervisor.



thank AngloGold Ashanti for its continuous support. You have been there for us throughout all these years. With all your investment that you have put into us and the project,

We truly believe that this project is sustainable, and if you can add even more value by processing and chopping the vegetables it can grow the project even further."

we can proudly say that we are able to produce over a thousand bundles of spinach a week."

Other vegetables grown at the farm are cabbage, chillies, lettuce and green peppers. A total amount of R10 million was budgeted for the project and to fund its development, design, building and operation. Four shade net structures have been erected which covers an area of two hectares.

Maxwell Bolani, Manager for Local Economic Development at AngloGold Ashanti thanked everyone who had been involved in the project and those who committed to continue supporting the beneficiaries. ♦

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Sbongile Skosana, Director



Zoe Sana, CEO



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MABOTHA INVESTMENT

Committed to SOUTH AFRICA'S FUTURE

Mabotha Manyaka, Mabotha Investment's Chairman

"South Africa belongs to all its people, and its future is its people's collective future." This is the National Planning Commission's compelling call to change, and make South Africa's 2030 big hairy audacious goal a reality in the lives of all South Africans. It is an impassioned plea to all South Africans not to allow their deeper values to become blinkered by self-interest, and a call to leadership in all sectors of our society to transform its thinking, live and promote values that are less focused on self-interest but more on the common good. It is a call for real transformation that advocates a systemic change in the socio-economic conditions poor people experience on

daily basis; that they be empowered with the freedom to choose and act, and enable them to achieve what is a better life for them.

Mabotha Manyaka, popularly known as "Solly" is the founder member of Manyaka Greyling Meiring (Pty) Ltd, Golder Associates Africa (Pty) Ltd, Zitholele Consulting (Pty) Ltd, Kaleo Consulting, and Board Chairperson of Mabotha Investment (Pty) Ltd. He acknowledges that the NPC's call to act is not directed at government and big corporations only. Small companies like Mabotha Investment have a role to play in contributing to the country's bright future, especially the promotion of

“vibrant, equitable and sustainable rural settlements” where a significant majority of our country’s population is trapped in abject poverty. Mabotha Investment provides Consulting and Construction services to both private sector (the mining sector predominantly) and public sector clients.

It is no secret that right now, relations between many mining companies, host communities and local government in many parts of the country, particularly mining areas in Limpopo, Mpumalanga and North West provinces have deteriorated to all-time low. While mining companies spend huge sums of money on local economic development (LED) programmes and projects, mine communities complain about lack of employment and skills development opportunities, lack of access to meaningful business opportunities and infrastructure to promote and sustain the development of local economies. Mine communities argue that most LED programmes and projects are conceptualised and implemented without their involvement and are based on incomplete and sometimes faulty baseline information. Consequently, such programmes and projects do not yield the desired social and economic impacts. Some mine communities have expressed their grievances through social protests, most of which produced devastating repercussions.

Mabotha Manyaka, the Founder and Board Chairperson of Mabotha Investment (Pty) Ltd recognises the NPC’s call to act as not directed at government and big corporations only.

The acrimonious interactions between mining companies and mine communities contribute to the erosion of confidence in South Africa’s democracy and its institutions. Mabotha Investment provides a suite of integrated Consulting and Construction services that have the potential to address the needs of both mine communities and mining companies. Currently, embattled mining executives and managers cannot think creatively and perform effectively because they are distracted from their primary role and responsibility.



*Mothushi Manyaka,
Chief Executive*



*Lebogang Luvuno,
Director: Marketing*

By partnering with Mabotha Investment, they will be able to achieve the “industrial peace” they so long for. Through its integrated Consulting and Construction services, Mabotha Investment helps mining companies leverage their core business impacts by expanding job opportunities beyond their (limited) capacity and enhance their development outcomes and promote social cohesion and stability in their areas of operation. ♦

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Investing in *youth entrepreneurship* through **beneficiation**



Images supplied by: Moelets'i Mabe Photography

The SEDA Platinum Incubator in Rustenburg is nurturing and equipping young entrepreneurs on the art of jewellery design and manufacturing. Formed in 2006, it is a non-profit entity funded by government and stakeholders for the benefit of small enterprises.

The Platinum Incubator guides designers and entrepreneurs in creating and manufacturing high quality platinum jewellery for selected local and export markets.

Sibongile Shongwe, CEO of the Platinum Incubator, is passionate about the youth development that is facilitated by the incubator and believes that it is through these small initiatives that a difference will be made in the lives of the young people of Rustenburg.

“We decided to start supporting small businesses 10 years ago and through this, developed a passion

for improving small businesses and re-positioned our incubator as a PGM benefitting entity. These Small, Medium and Micro-sized Enterprises (SMMEs) now work with various stakeholders in the public and private sectors, in order to gain access to these minerals,” she said.

The Platinum Incubator offers a range of incubation services including infrastructure and facilities, as well as formal certified training. The incubator helps entrepreneurs turn their concepts into a commercial reality by providing services to equip their businesses for success.

“Our candidates make use of platinum, gold and non-precious metals such as copper and aluminium to manufacture products that are exceptional and creative,” Shongwe says.

One shining example is the Platinum Incubator’s

very own jewellery designer Matete Siliane who recently won this year's Plat Africa Jewellery Design and Manufacture Competition. He walked away with the coveted "Our People's Choice Award" under the theme Blessings of Love, which is an exceptional achievement for the young designer. Second runner up in the competition, Mandlenkosi Moses None is also a product of the incubator.

The Plat Africa jewellery design and manufacture competition is a platform that is at the forefront of discovering the country's talent and only recognises the best designers and manufacturers on the continent.



Shongwe says that their performance at the awards is testament to the high standard and quality of the products. Once they have graduated, the candidates are encouraged to set up their own businesses.

Other glowing success stories are Phatsima Jewellery founded by Nontando Molefe who now produces a collection of Victorian style, African luxe line and fine jewellery as well as Ike Jewellers in Mafikeng. Both candidates went through the incubation process and now run their own successful businesses.

"We are quite pleased with the progress that the programme has made over the years and we look forward to seeing the programme grow even bigger in the coming years. We must continue to encourage the public and private sectors to prioritise and support youth-owned businesses, these are the businesses that hold the future of our economy. As a new partner, we trust that our contribution will enhance the work done by the other funders who have throughout the years provided the youth with an opportunity to beneficiate the metals from the mines around their communities" says Thabisile Phumo, Senior Vice President and Head of Stakeholder Relations at Sibanye-Stillwater. ♦

For more information on The Platinum Incubator, please contact:
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5. Project management

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1. Community baseline surveys
2. Impact studies
3. Monitoring and evaluation of programs

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1. Program planning and development
2. Development and implementation of awareness raising programs
3. Beneficiary identification

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Vuyokazi Luxande, Director

Agripreneur, Kagiso Seleka



MINERALS COUNCIL
SOUTH AFRICA



Innovative

Urban Agriculture Initiative

Creates Youth Employment

Since its inception in October 2017, the Johannesburg Inner City Partnership's urban agriculture initiative has grown significantly by empowering agripreneurs to pursue hydroponic farming. The initiative is a partnership with the Johannesburg Inner City Partnership (JICP), with the Minerals Council South Africa acting as a key stakeholder.

Hydroponic farming is a method of growing crops outside of soil. The crops are nourished using a nutrient

rich water, which helps them grow. This is commonly done in areas where farmers do not have access to arable land.

Currently farming on the rooftop of the Minerals Council's central Johannesburg building, is Kagiso Seleka, a 33 year-old agripreneur. Kagiso is the Director of MN Farms, a company which grows basil, lemon balm and butter lettuce that is supplied to local restaurants and markets in the Johannesburg inner-city area.

“One of the biggest challenges is access to market. Growing crops is one thing, but being able to sell them is an entirely different challenge,” says Kagiso.

Kagiso completed a short course through the entrepreneurial incubator, Wouldn't It Be Cool (WIBC) which provided him with the necessary skills to start and manage a hydroponic farm. He also completed a course on entrepreneurship which required him to develop and present a business plan to release funding. The Minerals Council provided Kagiso with the space he needed to grow his crops without any financial obligation.

According to Kagiso, the initiative is very important because it can help build sustainable businesses which helps empower more people outside of the business as well.

The Minerals Council invested R100,000 into the project and participated in the proof-of-concept and the pilot project to determine if the concept

could be implemented effectively and profitably. When the pilot project proved to be a success, more opportunities emerged allowing for the initiative to spread throughout the city.

“The Minerals Council saw the potential of the project and funded the capital component of the farm. This project creates a sustainable job for a farmer, while fresh produce is made accessible to customers at affordable prices.” said Jeannette Hofsafer, Head of Administration at the Minerals Council.

There are currently 11 farms operating at various locations in the Johannesburg inner-city area including at FNB Bank City, the National School of Arts and the Stanop building. Last year 20 jobs were created, 75% of which were occupied by women. All jobs are occupied by previously disadvantaged individuals.

In 2019, the Minerals Council will embark on a proof-of-concept to grow mushrooms in the basement of its building. ♦





Mr Robby Mamonkwe,
Director of Mamonkwe Holdings



Pan African Resources and Evander Gold Mining

CONTINUE TO DEVELOP SMME THROUGH Elikhulu Operation at Evander

Mamonkwe Transport and Petroleum (Pty) Ltd focuses on plant hire, mining rehabilitation, construction, transport, and sustainable waste solutions. The company has more than 48 permanent staff members, a number which has grown significantly because of the Elikhulu project and Evander Gold Mining (Pty) Ltd (EGM), currently one of their major projects is the Rehabilitation of shaft number 9 at Evander Gold EGM which involves demolishing the shaft and recycling the scrap metal.

Mining CSI had a pleasure of interviewing Mr Robby of Mamonkwe Holding and below are the excerpts of the interview:

How has being part of Elikhulu as an entrepreneur impacted on your entrepreneurial journey?

“It helped me a lot as it gave our company the opportunity to gain more exposure and experience into construction and earthworks projects. We are

thankful to EGM and in particular Pan African Resources for seeking and giving us an opportunity to be part of bigger projects. It is through such opportunities that we are able to learn and perfect ourselves through the mentoring we get from Companies that have been in the industry for a long time”

In what way have Elikhulu and EGM allowed you to grow as an entrepreneur?

“The work we were awarded at Elikhulu Tailings Re-Treatment Operation assisted us in acquiring a higher CIDB grading. The operation also helped us reach an important milestone of sustainability. We can now safely confirm our ability executing bigger projects without seeking the assistance of bigger companies. Elikhulu Operation helped our



company to take a bigger step towards being one of the major players in terms of the plant hire services and construction works within Govan Mbeki Municipality.”

What piece of advice would you give to young people from the surrounding communities to the Elikhulu Tailings Retreatment Operation plant who want to become an entrepreneur?

“I live by the motto that money has an expiry date but experience lasts forever, they must not shy away from learning new things and they must be eager to walk the journey with these big companies so that they can help them gain exposure and experience on bigger projects. They must be willing to be incubated by the bigger companies, so that they can work with



and be taught through a process of transferring skills. Most are already there and willing to transfer the skills”

What is the future for this type of business?

“We see ourselves as one of the major players in the Govan Mbeki municipal area and Mpumalanga province. The future looks bright and we planning major things going forward.” ♦



MANANA CHEMICALS

Manana Chemicals & Cleaning Services (Pty) Ltd is a construction company that was founded and is managed by Mr. Sphiwe Manana. At inception the company was specialising in the installation and maintenance of air-conditioners, but has since evolved in other services.

“We are very thankful to Elikhulu Tailings Retreatment Operation.”

The company began rendering services to the Elikhulu Operation from the site establishment and have since grown to employ more than 14 permanent employees through this project.

“Elikhulu Operation gave us the opportunity to render service to Fraser Alexander which is constructing the Tailing Storage Facility (TSF) for Elikhulu. We have since been rendering services to Fraser across the country from springs at Enviro to their head offices in Greenstone. We are also rendering services to them in Limpopo (Steelpoort) and Rustenburg.

All these would not have been possible had it not been for Elikhulu.”





Powering Performance.

Our vision is to deliver **reliable results through excellent** business support services

Cargo Office and Property Services (Pty) Ltd (Copsolve) is a business support services company whose primary goal is the efficient operation of distinct and highly specialized business units namely; Cargo Distribution and Cargo Drawing, Facilities Management and Specialized Business Consulting Services.

MEET THE COPSERVE DIRECTORS:



Tando Mandela

Copsolve is a company driven by its people and holds its staff and clients to the highest degree of excellence. We are of the motto "People-First", when relationships with all stakeholders (internal and external) are cultivated service excellence is achieved.

We have a vested interest in the building of employee wealth. We encourage a driver ownership scheme in which employees are able to provide a service whilst at the same time being owners of their vehicles. Cargo logistics moving high value and hazardous goods is a competitive industry that requires adherence to rigorous compliance standards. One has to consistently monitor levels of customer satisfaction and staff morale while remaining abreast with competitors and industry relevant benchmarks.

We offer logistics solutions tailor made to specific client's needs from your simple to complex cargo. Copsolve is a diverse organisation with skilled personnel to execute specialised functions to ensure good service delivery. Our diversified business model affords us to offer our clients a wide variety of value added service which equally supports their non-core business. As we continue to grow the business we constantly aim at being a one stop shop service company.

We are putting together all necessary measures to ensure

business growth and we are grateful for the opportunities, support and resources that Bidvest Panalpina Logistics (BPL) and other partners have afforded us.

In addition to my role as Chairperson of the Board, I am responsible for Stakeholder Relations and Business Development. We are committed to Conserve's Service Value Chain and 2020 Vision of Company Growth.



Chuma Madyibi

Customer satisfaction, speed of delivery coupled with innovative solutions are the hallmarks of our business. Copsolve primary focus is to exceed client expectations by delivering services whose quality speaks for itself. We are small but dynamic team that always puts its client first. At

Copsolve we offer a service that utilizes the best vehicles, well trained drivers and all the cargo is delivered on-time at the best value in the market.

At Copsolve we are business focused and are aware of the constant changing customer needs, we have a proven track record in transportation and logistics, we constantly think on our feet so we can have innovative ideas that will drive efficiency and keep costs down. We are proud of the fact that we have sophisticated Technology-leading systems that enable us to create value for our customers and create efficiencies for them that put them head and shoulders above the rest. We are focused on ensuring safety of our clients' cargo and we have dedicated driver training programs. My role at Copsolve is Human Resources and Business Development Director.



Zama Ndamane

I am the Chief Executive Officer of Cargo Office and Property Services (Pty) Ltd. trading as Copsolve (Pty) Ltd. Our company is a Level 1 BBBEE Company with 135% empowering supplier procurement recognition. Management Control is 100% Black with 51% Black Female ownership. This year the

company will be celebrating 8 years of existence in business.

I have more than 15 years of working in the transport logistics, courier services and cargo handling industry. I lead a team of highly experienced people who can execute any project in the airfreight, road freight and sea freight industry.

I am so excited to introduce you to our company and the service offerings that it offers to our clients. Our company has embarked on a strategic marketing campaign to introduce itself to commercial entities and industry leaders doing business in South Africa and the rest of the African Continent.

Our company is a multi-layered transport logistics solutions, facilities management and business consulting services organisation. Our team of highly experienced management and staff has the expertise to execute highly efficient and reliable cargo distribution and commodities handling services. We pride ourselves in our proven ability to provide excellent facilities management, payroll services and business consulting services to our clients. ♦



Wellington Veco, Tando Mandela and Zama Ndamane

OUR SERVICES

Cargo Distribution

- Air Freight
- Road Freight
- Sea Freight

Courier Services

Facilities Management:

- Building Maintenance (internal & external)
- Waste Management
- Office Cleaning Services
- Office Services
- Hospitality Services
- Mobile Car Wash
- Security

Gardening Services

Payroll Administration

Cargo Drawing

CONTACT US

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Optimised Sourcing Solutions

VMS Capital was established in 2014. The business strategy was redefined to capture the many opportunities arising within the South African Supply Chain with an emphasis on empowering Small to Medium Enterprises (SME's) doing business with Multinationals (Anchors) but facing challenges in raising the working capital required to undertake projects or fulfill their contractual obligations.

We provide Optimised Sourcing solutions to the SME sector by carrying their end-to-end performance risk and delivering the required products to the Anchor. We support a wide customer base in the mining, energy, agricultural and chemicals sectors and guarantee security of supply for customers through efficient procurement, supplier credit and distribution arrangements.

VMS Capital manages the entire supply chain process including sourcing, pre-shipment inspection, documentation, transport and export and import clearing, ensuring that goods reach the Anchor. The fact that we are able to draw on a variety of resources from local and international suppliers with the requisite experience and expertise ensures that we meet our client's expectations every time.

OUR MISSION

At VMS Capital we endeavour to provide the highest level of professionalism by empowering

SME's through the provision of much-needed working capital to fulfill their contractual obligations with the Anchors.

STRATEGIC STRENGTHS

One of VMS Capital's strategic strengths is its extensive sourcing network for procurement purposes, including access to logistics capabilities



Kgomotso Tshaka, VMS Capital CEO

through its partner networks. These procurement networks are critically important hubs for further secondary and tertiary distribution into South Africa. VMS's strategy is to build on its dominance through:

- Providing an end-to-end supply chain solution through our integrated Optimised Sourcing business model, thereby:
- Empowering SME's by providing access to sought after working capital, and
- Empowering SME's through the strengthening of their internal procedures and governance structures e.g. Tender/Pricing Policies, Tax Compliance etc.
- A clear identification of its core service areas.
- Building its support and services infrastructure in order to reduce cost and add value to core service areas, thereby reducing the cost to the client.
- Focusing on the entire supply chain with the aim of providing more value-added products by forward integrating.

WHAT WE DO

End-to-end Optimised Sourcing means that we take care of every detail of the procurement process.

Our work covers the entire supply chain from the point the SME gets their Purchase Order to last-mile logistics. We aim to build capacity by looking beyond individual transactions to create sustainable businesses and supply chain capabilities for our clients.

Supply chains do not operate independently, so we use our organizational, financial management and structuring expertise to ensure supply chains are financed, managed and operated reliably, timely and efficiently for our clients.

End-to-end Optimised Sourcing provides general procurement and supply chain management services to a wide range of industries; e.g. Mining; Energy; Agriculture and the Telecoms sectors under this model.

VMS Capital preferably enters into a Master Agreement with the Anchor whereby the Anchor:

- recommends a select number of their suppliers to participate in the programme.
- commits and undertakes to pay the proceeds of supply to VMS.



- VMS assists the SME by procuring goods and providing supplier credit to match the Anchor's terms.
- VMS delivers goods on a Delivered Duty Paid (DDP) basis.
- The residual amount is paid to the SME after VMS Capital recovers their capital plus margin.

PRODUCT SUPPORT RANGE:

Our product categories include, among others, the following that continue to be serviced through the application of an integrated Optimised Sourcing business model:

- Mining Chemicals, Equipment and Accessories
- Heavy Mining Equipment
- Mining Critical Supplies
- Electrical Components and Accessories
- General Products

Our model currently supports "pick and drop" product categories in order that we may adequately manage the performance risk associated with sourcing, logistics and delivery.

LOGISTICS MANAGEMENT

Logistics handling requires reliability and consistency. From supply chain, distribution and transportation management to customs and international and domestic transportation requirements, we work with highly experienced strategic logistics partners, such as Lonrho Logistics (Pty) Ltd, to simplify complex processes. We deliver: safely, correctly and timeously. ♦

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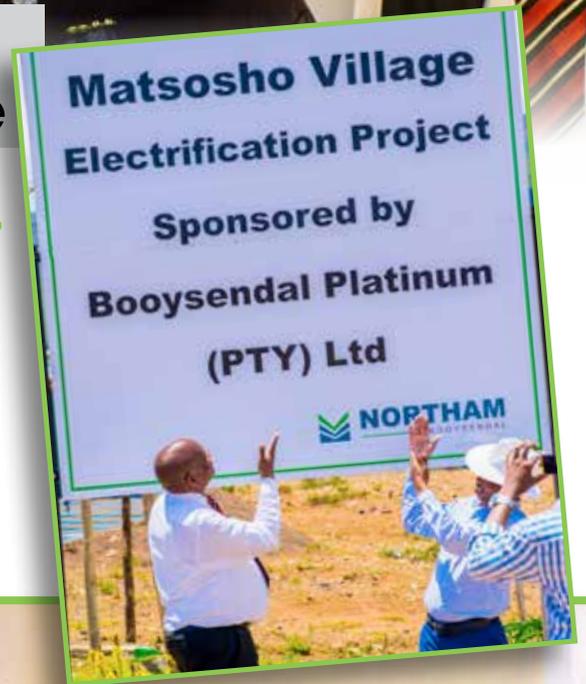
Northam Booyesendal Officially Handed over the *Matsosho Village* Electrification Project

Images © The Clique SA

The Northam Booyesendal Division Platinum Mine officially launched and handed over the Matsosho Village Electrification Project at a prestigious event which was attended by the Mines General Manager, Mr. Willie Theron, Fetakgomo-Tubatse Local Municipality Councillors, members of the Ga-Maphoha Traditional Authority and representatives from the Department of Mineral Resources.

The event was hosted on Wednesday, 28 November 2018 at the Matsosho Village. The mine was instrumental in electrifying 442 houses as part of their Social Labour Plan (SLP).

It was a jovial day for the people of Matsosho Village. All attendees were given the opportunity to attend the walkabout to the site and witness the unveiling of the signature board while they were also entertained by the local dancers and the band. ♦







From Left: Daniel Jaeggi, president of Mercuria, Vuslat Bayoglu Canyon MD, Gwede Mantashe DMR Minister, Obed Bapela, COGTA Deputy Minister and Sandile Nogxina, Minister's Advisor.

Gwede Mantashe launches Canyon mine with a blast



mineral resources
Department:
Mineral Resources
REPUBLIC OF SOUTH AFRICA

On the 2nd November 2018, Canyon Coal successfully opened its Khanye Colliery with a blast following a detonation procedure led by Mineral Resources Minister Gwede Mantashe in Bronkhorstspuit.

Part of the ceremony, the blast occurred after Mantashe, Canyon MD Vuslat Bayoglu, and other stakeholders pressed detonators linked to the explosives on the mine site. Guests watched live images of the blast from a big screen where the ceremony was held under a marquee.

Mantashe also unveiled the Khanye Colliery plaque. In his keynote address, Mantashe emphasised the importance of investors speaking positively about the mining sector in South Africa. He said the mining sector had to improve productivity.

“We have to produce optimally. We have resources we are not using, mines that are not being mined. We must improve productivity. That’s why I’m excited by the presentation about your plans,” Mantashe said, referring to Canyon’s investment plans.

He praised Canyon for its plans to ramp up production. Canyon director Rudzani Mudogwa, whose company Kalyana Resources is an empowerment partner, provided a high-level presentation about Canyon’s plans, including Khanye operations. Khanye has reserves of about 39 million tons with an estimated life span of 15 years. Canyon is also completing a processing plant on the mine.

Daniel Jaeggi, president of Mercuria, a Swiss based company and investment partner of Canyon, said, “We

are pleased that there is stability now in the mining sector. When I discuss with people abroad, I share with them the enthusiasm about South Africa. I hope this will help with President Cyril Ramaphosa’s agenda on economic recovery.”

Swiss ambassador Helene Budlinger-Artieda hailed the opening of Khanye saying it was an indication of good

In his keynote address, Mantashe emphasised the importance of investors speaking positively about the mining sector in South Africa.

relations between South Africa and Switzerland. She praised the role Canyon plays in boosting small businesses by procuring goods from them. She encouraged the company to do more, saying Switzerland’s economy was dominated by small businesses.

She also recognized Canyon’s participation in Better Coal, a voluntary international organisation that promotes responsible and ethical mining.

Prince George Mahlangu, who represented the traditional authority, said the mining would help alleviate poverty in the area by providing jobs. It was important for Canyon to continue engaging with the local community to ensure sustainable mining and community stability.

Bayoglu said he was pleased with the new mining charter because it provided a “win win” situation for all stakeholders. ♦

Mining CSI Welcomes

Tando Mandela as a new Partner



Mining CSI is proud to welcome Tando Mandela as a new Partner. Mandela brings with her a wealth of experience from key positions in different industries throughout the years.

She will be heading the Stakeholder Relations & Business Development Portfolio at the publication.

Born and raised in the Eastern Cape, formerly known as old Transkei her desire and passion to support the previously disadvantaged community and its people remains her priority whilst growing in the business sector.

She holds a BSC Human Kinetics & Ergonomics degree majoring in Psychology. Tando also studied

towards a post graduate diploma in Journalism and media management and has various qualifications in Total Quality Management. A woman dedicated to showcasing the importance of education to the Youth by leading the pack.

Through her passion for community development, she serves as a role model for women, and continues to work as an advocate for poverty awareness, education and nutrition. She has supported various communities and small businesses in achieving their goals in her village and also parts of the Country. She continues to be a voice for the minority and underprivileged especially in the rural parts of the province. This is a service given without any charge to those in dire need.

As founder of the Long for Life Foundation, she also has various business interests and shareholding that span in investments through her Nodayimane Investments (NI). She serves as a Board Chairperson for Cargo Office and Property Services Company. ♦



mineral resources

Department:
Mineral Resources
REPUBLIC OF SOUTH AFRICA

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NDAVHE MAREDA
Chairman of Makole Group

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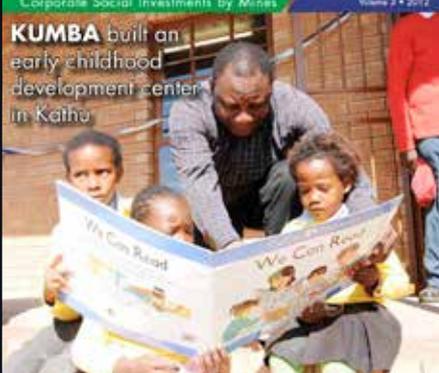
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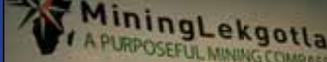


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IN DUNE FOREST
REHABILITATION

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A PURPOSEFUL MINING COMPASS



KHANYISILE KWEYAMA
Vice President, Chamber of Mines speaking at Mining Lekgotla 2013

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A HAPPY FAMILY
Lindwee Khloza with her kids at their new home built by Evander Gold Mining

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TUMELO GOPANE
Managing Director of ERWAT
looking to collaborate with mining
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excess and waste water

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BERNARD SWANEPOEL
Chairman of The Joburg
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